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INTRODUCTION

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PRESENTATION & COMMENTS ON THE PMBOK GUIDE 4th Ed.

PMBOK 4th edition

- **P**ROJECT
- **M**ANAGEMENT
- **B**ODY
- **O**F
- **K**NOWLEDGE

Some historical info



- 1987 white paper
- 1996 PMBOK 1st ed.
- 2000 PMBOK 2nd ed.
- 2004 PMBOK 3rd ed.
- 31-12-2008 PMBOK 4th ed.

What is a Project?



- **A project is a temporary endeavor undertaken to create a unique product, service, or result.**
- The temporary nature of projects indicates a definite beginning and end. The end is reached when the project's objectives have been achieved or when the project is terminated because its objectives will not or cannot be met, or when the need for the project no longer exists.

What is Project Management?



- **Project management is the art of creating the illusion that any outcome is the result of a series of predetermined, deliberate acts when, in fact, it was dumb luck....**
- *Harold Kerzner «Project Management: A Systems Approach to Planning, Scheduling, and Controlling»*

What is Project Management? PMBOK (3rd & 4th ed.)



- **Project management is the application of knowledge, skills, tools, and techniques to project activities to meet project requirements.**
- Project management is accomplished through the appropriate application and integration of the forty-two logically grouped project management processes comprising the five process groups.

Purpose of PMBOK Guide



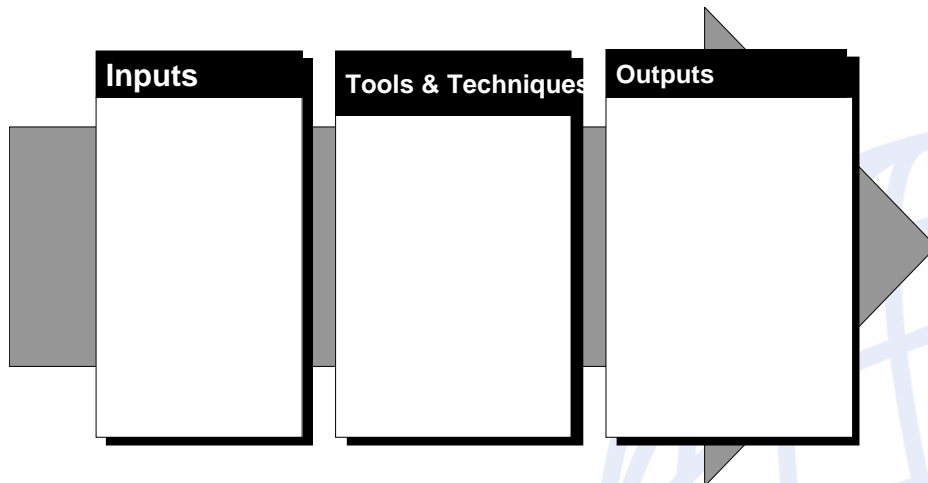
- document and standardize generally accepted **project management** information and practices

Overall structure



- Process Based (42 processes in the 3rd edition)
- 5 Process Groups
- 9 Knowledge Areas

Processes (Διεργασίες)



The differences from the 3rd to the 4th edition



Process groups remain



- **Initiating**
- **Planning**
- **Execution**
- **Monitoring and Controlling**
- **Closing**

The 9 knowledge areas remain:



1. **Project Management Integration**
2. **Project Scope Management**
3. **Project Time Management**
4. **Project Cost Management**
5. **Project Quality Management**
6. **Project Human Resource Management**
7. **Project Communications Management**
8. **Project Risk Management**
9. **Project Procurement Management**

The number of processes is now 42 (from 44)



- **Two deleted**
 - **Develop preliminary project scope statement**
 - **Scope planning**
- **Two added**
 - **Collect requirements**
 - **Identify Stakeholders**
- **In procurement the 6 processes have now become 4**

Transfers in process groups



- **Manage Project Team (3rd ed. M&C, 4th ed. Executing)**
- **Manage Stakeholders (3rd ed. M&C, 4th ed. Executing)**

All the process names are in verb format



- Scope definition → **Define scope**
- Communications Planning
→ **Plan Communications**
- Cost Control → **Control Costs**

Enterprise Environmental Factors Organizational Process Assets



- A standard approach (to discussing these) was employed

Requested Changes

Corrective Actions
Preventive Actions
Defect Repairs



- A standard approach (to discussing these) was employed

Project Management Plan & Project Documents



- A distinction was made

- **A distinction was made**

- **In all chapters (4 to 12) have been deleted**

- **In all chapters (4 to 12).**

To discuss the interpersonal abilities that a Project manager must possess.

- **Leadership**
- **Team Building**
- **Motivation**
- **Communication**
- **Influencing**
- **Decision Making**
- **Political & Cultural Awareness**
- **Negotiations**

Overall



- **Better**
- **Changes but nothing revolutionary**
- **(Kaizen)**
- **It is more readable**



PMP certification



- **Effective after June 30th**
- **If you are ready for the exam do it now!**
- **Differently prepare using the 4th edition.**
- **(Also you must refer to the new PMP certification Study Guides)**

